

AM AHLATHI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

2008 / 2009

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1. Introduction

1.1 Municipal Vision

Amahlathi Municipality adopted, in 2001, the following Vision to inform its activities:-

"Amahlathi Municipality as an integrated unit shall become the model for community empowerment, participative management, and a transformed and proactive municipality."

1.2 Legislative Framework

The Municipal Finance Management Act 56 of 2003 (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that the budgetary decisions of a financial year are aligned with the Integrated Development Plan (IDP).

In terms of Section 53(1)(c)(ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing that municipality's delivery of municipal services and its annual budget, and which must include the following:-

- Projections for each month of:-
 - ~ Revenue to be collected, by source; and
 - ~ Operational and capital expenditure, by vote;
- Service delivery targets and performance indicators for each quarter; and
- Any other matters that may be prescribed, and includes any revisions of by the mayor in terms of section 54(1)(c).

According to Section 53 of the MFMA, the mayor is expected to approve the SDBIP within 28 days of the approval of the budget. In addition, the mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after the approval of the SDBIP.

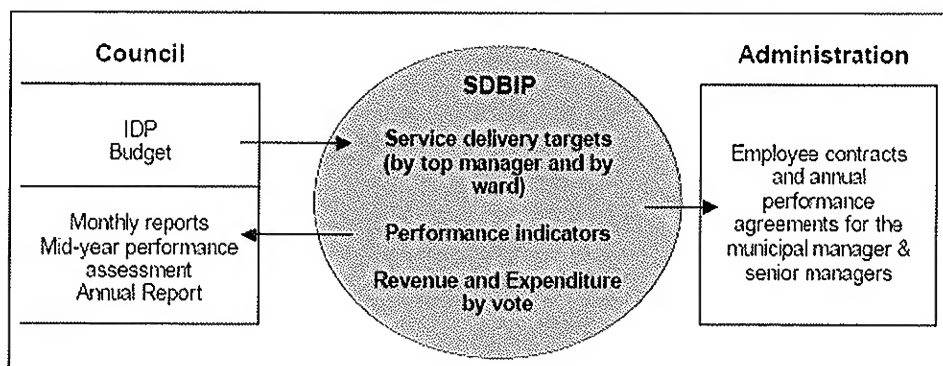
1.3 Overview

The IDP is developed by a municipality in conjunction with its community, and a credible IDP must be supported by a realistic and sound budget. The actual implementation of the IDP over a single financial year is given effect through the performance contracts of the municipal manager and the senior managers. Effective service delivery relies upon the IDP, the budget and the performance management system being closely integrated. The SDBIP is a tool that facilitates this integration.

The SDBIP must be informed by the budget, the IDP and the performance agreements of senior management. It thus facilitates oversight over financial and non-financial performance of the municipality.

The SDBIP can be diagrammatically represented as follows:-

Diagram 1
SDBIP "contract"



1.4 Components

As per MFMA Circular No. 13, National Treasury currently prefers not to prescribe other matters to be included in the SDBIP. However, there are minimum components that National Treasury requires to form part of the SDBIP, which are outlined below:-

- Monthly projections of revenue to be collected by source
- Monthly projections of expenditure and revenue by vote
- Quarterly projections of service delivery targets and performance indicators by vote
- Ward information for expenditure and service delivery
- Detailed capital budget broken down by ward over three years

2. Reporting Requirements

A series of reporting requirements are outlined in the MFMA, with both the mayor and the accounting officer having roles to play in preparing and presenting these reports. The SDBIP and these reports allow the municipality to monitor the implementation of service delivery programmes and initiatives.

2.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 days after the last working day of each month. Reporting must include the following:-

- Actual revenue per source
- Actual borrowings
- Actual expenditure per vote
- Actual capital expenditure per vote
- Amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:-

- Any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan; and
- Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipality's approved budget.

2.2 Quarterly Reporting

Section 52(d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

2.3 Mid-Year Reporting

Section 72(1)(a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by 25 January of each year to assess the performance of the municipality during the first half of the year, taking into account the:-

- Monthly statements referred to in Section 71 for the first half of the year;
- Municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the SDBIP;
- Past year's annual report, and progress on resolving problems identified in the annual report; and
- Performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of Section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP, which may also be modified based on the mid-year performance review.

3. Service Delivery Targets and Performance Indicators

The Institutional Scorecard relies upon the directorates and their component departments to produce strong service delivery targets and performance indicators. Such targets and indicators should focus on tracking the delivery of outputs as well as outcomes that fall within the mandate of directorates and departments.

The SDBIP provides non-financial measurable performance objectives in the form of quarterly service delivery targets and other performance indicators. In this manner, Council can be judged on service delivery as well as financial performance.

AMAHLATHI MUNICIPALITY : SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2008 / 2009

Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008	Q2 - Dec 2008	Q3 - Mar 2009	Q4 - Jun 2009
									Target	Target	Target	Target
ENGINEERING SERVICES												
To ensure adequate transport systems for efficient movement of people & goods through proper planning	Set up Transport Stake Holders Forum	No. of quarterly meetings which take place	Process	ES1	Quarterly scorecard report	Public Works	4	4	1	2	3	4
To provide road maintenance on municipal roads (gravel)	Grading all roads (minimum twice a year)	Km of roads graded	Output	ES2	Quarterly scorecard report	Public Works	120km	120km	30km	60km	90km	120km
To provide road maintenance on municipal roads (tar)	Resurfacing & pot hole repairs	Kg of tar mix used to fill potholes	Output	ES3	Quarterly scorecard report	Public Works	30 000kg	31 000kg	7 750kg	15 500kg	23 250kg	31 000kg
To provide safety measures	To increase traffic safety and reduce road accidents	No of road accidents	Output	ES4	Yearly reports	Public works	No of road accidents	%decrease	NA	NA	NA	Decrease year on year
To ensure that municipal-owned buildings are in a good state of repair	Upgrading existing buildings	No. of buildings in good repair	Input	ES5	Annual report	Town Hall & Buildings	7	2	n/a	n/a	n/a	2
To ensure that multi-purpose community centres & community halls are developed & maintained in each village	Implement Spatial Development Framework (community facility nodes at accessible points)	No. of MPCCs developed	Output	ES6	Bi-annually	Project Management Unit / MIG Funding	0	0	0	0	0	0
	Upgrade & maintenance of existing community halls	No. of community centres / halls maintained	Output	ES7	Monthly reports	Town Hall & Buildings	18	Ongoing	Ongoing	Ongoing	Ongoing	Ongoing

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Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008	Q2 - Dec 2008	Q3 - Mar 2009	Q4 - Jun 2009
									Target	Target	Target	Target
Facilitate with Department of Sport, Arts & Culture upgrading of existing & development of new sports & recreation facilities	Determine upgrade needs of existing infrastructure	% Progress made toward upgrading of infrastructure (sports field ablution block)	Output	ES8	Quarterly reports	Public Works / Town Hall & Buildings	0	25%	n/a	n/a	n/a	25%
	Determine feasibility of desired infrastructure	Assessment needs analysis	Output	ES9	Quarterly reports	Public works	0	Complete	25%	50%	75%	100%
	Source funding from relevant bodies	Availability of Funding	Input	ES10	Quarterly reports	Project Management Unit / MIG Funding	0	Lobby for funding	Lobby for funding	Lobby for funding	Lobby for funding	Lobby for funding
ELECTRICAL ENGINEERING SERVICES												
To provide electricity to all by 2014	Align Eskom's implementation plan with Amahlathi	% of houses connected	Outcome	EES1	Quarterly reports	Electricity / DME Funding	60%	68%	62%	64%	66%	68%
To provide energy to scarcely populated areas	Align Eskom's grid implementation plan with Amahlathi	% of houses connected	Outcome	EES2	Quarterly reports	Electricity / DME Funding	0%	4%	n/a	n/a	n/a	4%
To provide area lights to all settlements	Align Eskom's availability with Amahlathi IDP priorities	% of settlements connected (area lighting)	Outcome	EES3	Quarterly reports	Electricity / DME Funding	10%	28%	15%	19%	24%	28%
		No. of connections (50kWh free basic electricity)	Output	EES4	Quarterly reports	Electricity / ES Funding	13%	31%	18%	23%	27%	31%
ADMINISTRATION SERVICES												
To reduce housing backlog by half in 2014	Implement housing projects	% of houses completed	Outcome	AS1	Quarterly reports	Housing	20%	10%	0%	3%	6%	10%
To build a sense of belonging among the Amahlathi community	Popularise Amahlathi street names	No. of unnamed streets given names	Outcome	AS2	Yearly audit	Administration	0	10	0	3	6	10

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Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008	Q2 - Dec 2008	Q3 - Mar 2009	Q4 - Jun 2009
									Target	Target	Target	Target
To ensure maximum usage of land & development	Surveys	No. of surveys approved	Process	AS3	Quarterly reports	Administration	3	3	0	1	2	3
	Zoning schemes	No. of zoning schemes approved	Process	AS4	Quarterly reports	Administration	0	1	0	0	0	1
	Finalise & update Spatial Development Framework	Indicator included in Strategic Management section										
	Conveyancing of 99 year lease to ownership	No. of title deeds issued	Output	AS6	Yearly report	Administration	200	50	12	25	35	50
To ensure that municipal-owned buildings are in a good state of repair	Constructing additional buildings as per requirements	% progress made toward 1 additional building being procured	Input	AS7	Yearly report	Town Hall & Buildings	1 building procured	100%	25% (contractor appointed)	50% (construction)	75% (construction)	100% (finalisation & hand-over)
To have an Integrated Environmental Management System in place by 2009	Reviewal of existing EMP	No of stakeholders meetings to enable review	Output	AS8	Quarterly Report	Administration	20%	20%	0%	0%	0%	20%
STRATEGIC MANAGEMENT												
To promote tourism within Amahlathi in preparation for 2010	Develop a Tourism Master Plan	% progress made towards adoption of Tourism Master Plan	Process	SM1	Council resolution	LED / SPU	0	100%	10% (service provider identified)	40% (tabling 1st draft)	80% (finalisation of draft plan)	100% (present to Council for adoption)
	Create strong linkages with tourism marketing bodies	No. of LTO & CTO meetings held	Process	SM2	Quarterly reports	LED / SPU	4	4	1	2	3	4
	Develop a Marketing Plan	% progress made toward achieving the Marketing Plan	Process	SM3	Monthly reports	LED / SPU	0	100%	25% (plan in place)	50% (report against plan)	75% (report against plan)	100% (report against plan)
	Implement focus skills training	No. of training initiatives undertaken	Input	SM4	Quarterly reports	LED / SPU	0	1	0	0	0	1

AMAHLATHI MUNICIPALITY : SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2008 / 2009

Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008	Q2 - Dec 2008	Q3 - Mar 2009	Q4 - Jun 2009
									Target	Target	Target	Target
To increase food security	Develop the Agricultural Plan	% progress made towards developing the Agricultural Plan	Process	SM5	Council resolution	LED / SPU	0	100%	20% (arrange meeting with DoA & other relevant stakeholders)	50% (hold summit & develop framework)	80% (draft plan)	100% (present to Council for adoption)
To have sustainable agricultural programmes	Work in close collaboration with local Agricultural Extension Officer	Participation in Agricultural Programme / No. of meetings attended	Process	SM6	Monthly reports	LED / SPU	4	4	1	2	3	4
To preserve culture / history & uncover hidden talents through crafts	Promote culture & craft events	No. of festivals & cultural activities held	Process	SM7	Yearly report	LED / SPU	4	3	0	1	2	3
To have an Integrated Environmental Management System in place by 2009	Develop an environmental management plan	% progress to the existence of the plan	Process	SM8	Quarterly Reports	Administration	0%	100%	25%	50%	75%	100
	Development of spatial development plan	Plan in place	Output	SM9	Monthly reports	Administration	100%	100%	10% (consultants appointed)	40% (review plan)	70% (presentation revised)	100% (present to Council for adoption)
Facilitate that all our buildings are user friendly to people with disabilities	Develop and review existing By-laws	By-laws in place	Output	SM10	Quarterly	Administration	Data	100% in place	25%	50%	75%	100%
	Implement the SPU programme	No. of projects implemented	Process	SM11	Quarterly reports	LED / SPU	4	3	0	1	2	3
Capacitation of staff, councillors & ward committees	Implement ward committee training programmes	No. of ward committee members trained	Input	SM12	Quarterly reports	Council & Committees	40	40	10	20	30	40
To ensure effective communication throughout all Council activities	Review the Communication Strategy	% progress made towards reviewing the Communication Strategy	Process	SM14	Monthly reports	LED / SPU	30%	30%	0%	10%	20%	30%

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									Target	Target	Target	Target	Target
COMMUNITY SERVICES													
To ensure that all households have access to adequate health care services by 2010	Facilitate improving coverage of fixed & mobile clinics throughout the Amathlathi by 2008	No. of fixed & mobile clinics within 5km walking distance	Output	CS1	Annual Report	Public Health	Accessible Health care Service to all	Max 5km	NA	NA	NA	NA	Maximum 5 km
	Facilitate improvement of road network from villages to clinics	No of meetings/interactions with infrastructure cluster	Output	CS2	Quarterly Reports	Public Health	0	4	1	2	3	4	
	Improve capacity of staff in healthcare through skills development	% of skills development plan achieved developed	Input	CS3	Quarterly reports	Public Health	9	100%	25%	50%	75%	100%	
	Improve access to voluntary counselling & testing	% people tested & counselled	Output	CS4	Quarterly reports	Public Health	30%	50%	15%	30%	45%	50%	
To reduce the impact of HIV & Aids by 2010	Develop a workplace policy regarding HIV & Aids, STDs & TB	% towards adopting an HIV % AIDS workplace policy	Output	CS5	Quarterly Reports	Public Health	0	100%	25%	50%	75%	100%	
	Increase Aids awareness & education	No. of awareness campaigns held annually	Process	CS6	Quarterly reports	Public Health	3	3	0	1	2	3	
	Prioritise & mainstream HIV & Aids in all programs	Appointment of consultant	Process	CS7	Quarterly reports	Public Health	0	Not addressed until the following financial year					

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Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008	Q2 - Dec 2008	Q3 - Mar 2009	Q4 - Jun 2009
									Target	Target	Target	Target
To deliver efficient & effective library services	Promote Culture of Learning	Strengthen District Management Team meetings	Process	CS8	Report to Community Services Standing Committee	Library	0	Analysis report of how the meetings can be provide more benefit	Report in place	Implementat-ion	Implementat-ion	Implementat-ion
		Attendance of intergovernmental meetings	Process	CS9	Meeting minutes	Library	0	100%	NA	NA	NA	100% attendance
		Support service by D.S.A.C	Input	CS10	Support by D.S.A.C	Library	0	Lobby for better relationship	0	0	0	Lobby for better relationship
Facilitate with Department of Social development for development of adequate facilities for the care of people with disability, elderly and orphans	Implement SPU programme	Addressed in Strategic management section										
To ensure education facilities have access to basic services (water, sanitation and electricity)	Form partnerships with the department of Education and Public Works to improve standards and facilities	Partnerships formed	Process	CS12	Quarterly Reports	Administration	1	DoE	0	0	0	1
To enhance public participation	Reviewal of existing public participation policy	% progress made towards reviewal of public participation policy	Monthly report	CS13	Monthly reports	Administration	100%	100% preparatory work completed	25%	50%	75%	100%

AMAHLATHI MUNICIPALITY : SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2008 / 2009

Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008		Q2 - Dec 2008	Q3 - Mar 2009		Q4 - Jun 2009
									Target			Target	Target	
PROTECTION SERVICES														
To effectively deal with disasters that occur in Amahlathi	Develop a Disaster Management Plan	Adopted Plan	Process	PS1	Quarterly reports	Disaster Management	0	100%	10% (workshop with DM / hold Disaster Advisory Forum)	20% (meetings with DM)	80% (draft plan in place)	100% (present to Council for adoption)		
	Reconstruction of disaster damaged homes (backlog)	% of houses repaired	Output	PS2	Quarterly reports	Disaster Management	5%	20%	5%	10%	15%	20%		
	To ensure effectiveness of Disaster Management Forum	No. of meetings held	Process	PS3	Quarterly reports	Disaster Management	4	4	1	2	3	4		
	To capacitate communities at risk	No. of capacity building initiatives undertaken	Process	PS4	Quarterly reports	Disaster Management	4	4	1	2	3	4		
Provide fire fighting services throughout Amahlathi by 2010	Establish a Fire Protection Association	No. of associations established	Process	PS5	Monthly reports	Disaster Management	0	1	0	0	0	1		
	Strengthen co-operation between Amalathi & ADM	Integrated Emergency Hotline	Output	PS6	Quarterly Reports	Disaster Management	0%	100%	25%	50%	75%	100%		
To reduce the number of fire incidents	Create awareness in fire prevention through workshops	No. of workshops conducted	Process	PS7	Quarterly reports	Disaster Management	Cathcart & Stutterheim	Kei Road and Frankfort	0	1	0	2		
To ensure a safe & healthy environment	Develop a Community Safety Plan	% Progress made toward the plan being adopted	Process	PS8	Quarterly reports	Disaster Management	0	100%	10% (meet with relevant stakeholders)	40% (1st draft)	70% (present draft to Standing Committee)	100% (present to Council for adoption)		
	Maintain Community Safety Forums at ward level	Established forums	Process	PS9	Monthly reports	Disaster Management	1 Stult-Tsomo	10 wards	0	3	7	10		

AMAHLATHI MUNICIPALITY : SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2008 / 2009

Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008		Q2 - Dec 2008		Q3 - Mar 2009		Q4 - Jun 2009	
									Target		Target		Target		Target	
To reduce the number of crime incidents (level of crime)	Create awareness in crime prevention through workshops in all wards	Crime Statistics	Outcome	PS10	Quarterly reports	Disaster Management	SAP Crime Stats	%decrease	NA		NA		NA		Decrease on same period last year	
HUMAN RESOURCES																
To establish employment equity in the workplace	Implement the Employment Equity Plan	No of posts filled in accordance with the EEP	Input	HR1	Quarterly reports	Human Resources	20%	25%	5%		10%		15%		25%	
Capacitation of staff, councillors & ward committees	Implement the staff training programme	No. of training interventions as per the WSP	Input	HR2	Quarterly reports	Human Resources	45	45	5		20		40		45	
	Implement ward committee training programmes	No of Workshops	Input	HR3	Quarterly Reports	Human Resources	200 W.C	200 W.C	50		100		150		200	
	Implement councillor training programmes	No of Workshops	Input	HR4	Completion report	Human Resources	40Cllrs	40Cllrs	0		0		0		40Cllrs	
	A PMS that applies to all employees	Development of scorecards	Input	HR5	Quarterly reports	Human Resources	Level 9	Level 1-5	0		Level 1-2		Level 3-4		Level 5	
Develop effective information system	Implement LAN	Fully Functional LAN	Input	HR6	Quarterly Report	Administration	0	1	0		0		0		1	
FINANCE																
To ensure effective financial management systems are in place	Development of financial policies & by-laws	No. of policies & by-laws adopted	Input	F1	Annual report	Town Treasurer / FMG Funding	4	2	0		0		2		2	
	Property valuations	% progress made towards the Valuation Roll being completed	Input	F2	Annual report	Council & Committees	100%	100%	0		20% (prepare schedules to be submitted to valuers)		40% (properties valued)		100% (Valuation Court & final Valuation Roll)	

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Objective	Strategy	Key Performance Indicator	Type of Indicator	Indicator Number	Measure-ment Source	Vote	Baseline	Annual Target	Q1 - Sep 2008		Q2 - Dec 2008		Q3 - Mar 2009		Q4 - Jun 2009	
									Target		Target		Target		Target	
EXECUTIVE SERVICES																
To ensure fully functional Audit Committee & Internal Audit system	Appointment of Audit Committee members	Audit Committee	Process	EX1	Annual Report	Council & Committees	1	1	0	0	0	0	0	1		
	Reduce all internal control weaknesses	Zero incidence of repeat audit findings	Process	EX2	Annual Report	Executive Services	1	0	0%	0%				0%		
To ensure effective communication throughout all Council activities	Develop a communication system/strategy & Employ Comm Officer	Strategy in place. Implement strategy Functional Comm. Officer	Process	EX3	Monthly reports	Executive Services	0	1	0	0	0	0	0	1		
Capacitation of staff, councillors & ward committees	Implement councillor training programmes	No of workshops	Input	EX4	Quarterly reports	Council & Committees	40	40	0	0	20	20	20	40		
To ensure that a fully functional IDP is adopted	Comply with MSA requirements	% progress made toward the IDP being adopted	IDP adopted	EX5	Quarterly reports	Council & Committees	1	Review	10% (analysis)	40% (review plan)	70% (draft to Council)	100% (present to Council for adoption)				

4. Revenue and Expenditure Projections

The SDBIP provides for departments to monitor and remedy their financial performance and, as such, to take responsibility for not only expenditure, but also revenue collected.

In this section the following financial information is provided to assist in monitoring the municipality's financial performance:-

- Revenue by source, in a pie chart to enable comparison across the different sources.
- Graphical comparison of monthly projections of revenue and expenditure.
- Monthly projections of revenue by source, in a table.
- Monthly projections of revenue and expenditure (broken down into operating and capital expenditure) for each cost centre, in a table.

Figure 1 : Revenue sources for 2008 / 2009

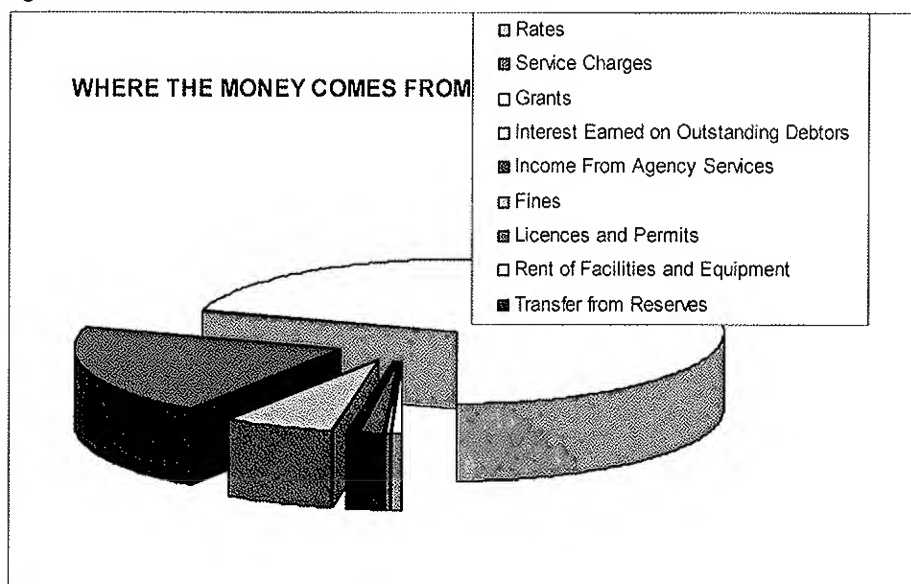
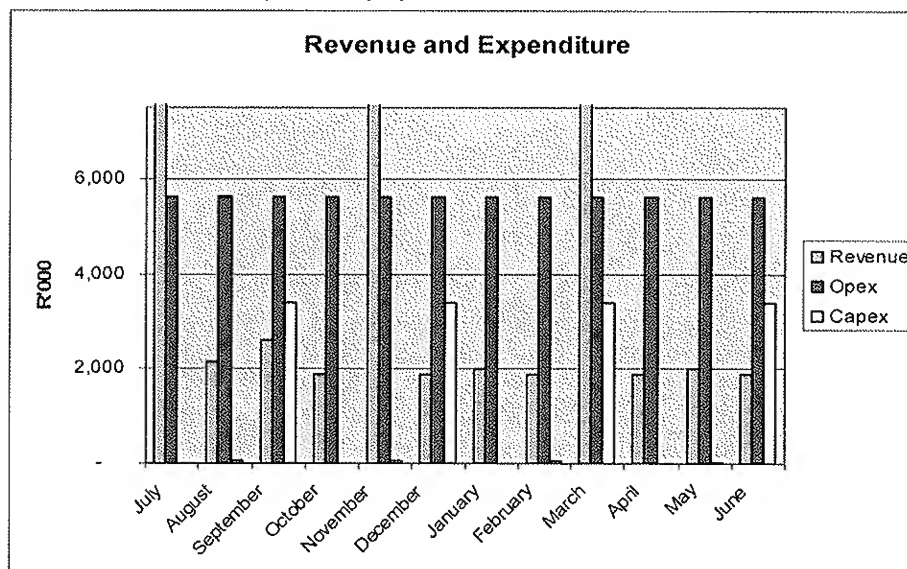


Figure 2 : Revenue and expenditure projections for 2008 / 2009



4.1 MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE (R)													
Source	Total	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09
Rates	5,316,315	604,415	604,415	937,640	352,205	352,205	352,205	352,205	352,205	352,205	352,205	352,205	352,205
Service Charges	16,449,075	1,372,755	1,372,755	1,370,755	1,370,760	1,369,755	1,369,755	1,368,760	1,368,755	1,369,755	1,370,760	1,371,755	1,372,755
Grants	57,220,425	19,073,475	-	-	-	19,073,475	-	-	-	19,073,475	-	-	-
Interest Earned on Outstanding Debtors	375,000	31,250	31,250	31,250	31,250	31,250	31,250	31,250	31,250	31,250	31,250	31,250	31,250
Income From Agency Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	254,950	21,250	21,250	21,245	21,245	21,245	21,245	21,245	21,245	21,245	21,245	21,245	21,245
Licences and Permits	1,015,600	84,635	84,635	84,630	84,635	84,635	84,630	84,635	84,635	84,630	84,635	84,635	84,630
Rent of Facilities and Equipment	160,060	13,340	13,335	13,340	13,335	13,340	13,335	13,340	13,335	13,340	13,340	13,340	13,340
Transfer from Reserves	400,000	-	-	133,335	-	-	-	133,335	-	-	-	133,330	-
Other	170,575	14,215	14,210	14,215	14,215	14,215	14,215	14,215	14,215	14,215	14,215	14,215	14,215
Total direct operating income	81,362,000	21,215,335	2,141,850	2,606,410	1,887,645	20,960,120	1,886,635	2,018,985	1,885,640	20,960,115	1,887,650	2,021,975	1,889,640

4.2 MONTHLY PROJECTIONS OF EXPENDITURE AND REVENUE BY VOTE (R)

Vote	July 2008			August 2008			September 2008		
	Revenue	Opex	Capex	Revenue	Opex	Capex	Revenue	Opex	Capex
Budget and Treasury Office: Administration	170,245	211,225	-	3,575	211,225	30,000	3,575	211,225	125,000
Community Services: Public Health	994,805	248,670	-	665	248,670	6,360	665	248,670	-
Community Services: Refuse Removal	330,615	298,785	-	330,615	298,785	13,750	330,615	298,785	-
Community Services: Commonage	15,595	62,070	-	15,595	62,070	6,385	15,595	62,070	-
Community Services: Library	1,630	128,485	-	1,630	128,485	-	1,630	128,485	-
Community Services: Traffic and Licencing	142,965	197,525	-	142,965	197,525	18,900	142,965	197,525	-
Community Services: Fire Services	415	46,990	-	415	46,990	-	415	46,990	-
Community Services: Museum	-	2,655	-	-	2,655	-	-	2,655	-
Community Services: LED / SPU	-	98,085	-	-	98,085	-	-	98,085	-
Corporate Services: Housing	5,195	69,765	-	5,195	69,765	-	5,195	69,765	-
Corporate Services: Town Hall and Buildings	5,905	78,100	-	5,905	78,100	-	5,905	78,100	-
Corporate Services: Human Resources	-	55,180	-	-	55,180	-	-	55,180	-
Corporate Services: Administration	250,000	208,435	-	-	208,435	-	-	208,435	187,500
Council and Committees: General	13,625,615	1,470,390	-	508,545	1,470,390	-	508,545	1,470,390	-
Engineering Services: Administration	-	136,535	-	-	136,535	-	-	136,535	-
Engineering Services: Cemetery	6,425	7,565	-	6,425	7,565	-	6,425	7,565	-
Engineering Services: Public Works	68,235	810,385	-	68,235	810,385	-	68,235	810,385	-
Engineering Services: Parks, Gardens and Sportsfields	435	141,885	-	435	141,885	-	435	141,885	-
Engineering Services: Electricity	1,431,725	931,960	-	997,580	931,960	-	1,461,580	931,960	-
Engineering Services: Project Management Unit	4,166,590	70,455	-	54,025	70,455	-	54,025	70,455	3,084,425
Executive Services: Administration	-	141,885	-	-	141,885	-	-	141,885	-
Executive Services: Internal Audit	-	34,345	-	-	34,345	-	-	34,345	-
Strategic Planning and Community Services: Administration	-	158,805	-	-	158,805	-	-	158,805	-
Strategic Planning: Information Systems	-	16,010	-	-	16,010	-	-	16,010	-
	21,216,395	5,626,190	-	2,141,805	5,626,190	75,395	2,605,805	5,626,190	3,396,925

4.2 MONTHLY PROJECTIONS OF EXPENDITURE AND REVENUE BY VOTE (R) (continued)										
Vote	October 2008			November 2008			December 2008			
	Revenue	Opex	Capex	Revenue	Opex	Capex	Revenue	Opex	Capex	
Budget and Treasury Office: Administration	3,575	211,225	-	170,245	211,225	-	3,575	211,225	-	125,000
Community Services: Public Health	665	248,670	-	994,805	248,670	-	665	248,670	-	-
Community Services: Refuse Removal	330,615	298,785	-	330,615	298,785	-	330,615	298,785	-	-
Community Services: Commonage	15,595	62,070	-	15,595	62,070	-	15,595	62,070	-	-
Community Services: Library	1,630	128,485	-	1,630	128,485	-	1,630	128,485	-	-
Community Services: Traffic and Licencing	142,965	197,525	-	142,965	197,525	-	142,965	197,525	-	-
Community Services: Fire Services	415	46,990	-	415	46,990	20,000	415	46,990	-	-
Community Services: Museum	-	2,655	-	-	2,655	-	-	2,655	-	-
Community Services: LED / SPU	-	98,085	-	-	98,085	10,000	-	98,085	-	-
Corporate Services: Housing	5,195	69,765	-	5,195	69,765	9,000	5,195	69,765	-	-
Corporate Services: Town Hall and Buildings	5,905	78,100	-	5,905	78,100	5,000	5,905	78,100	-	-
Corporate Services: Human Resources	-	55,270	-	-	55,180	20,000	-	55,180	-	-
Corporate Services: Administration	-	208,435	-	250,000	208,435	-	-	208,435	187,500	-
Council and Committees: General	508,545	1,470,390	-	13,625,615	1,470,390	-	508,545	1,470,390	-	-
Engineering Services: Administration	-	136,535	-	-	136,535	-	-	136,535	-	-
Engineering Services: Cemetery	6,425	7,565	-	6,425	7,565	-	6,425	7,565	-	-
Engineering Services: Public Works	68,235	810,385	-	68,235	810,385	-	68,235	810,385	-	-
Engineering Services: Parks, Gardens and Sportsfields	435	141,885	-	435	141,885	-	435	141,885	-	-
Engineering Services: Electricity	743,580	931,960	-	1,175,510	931,960	-	742,580	931,960	-	-
Engineering Services: Project Management Unit	54,025	70,455	-	4,166,590	70,455	-	54,025	70,455	3,084,425	-
Executive Services: Administration	-	141,885	-	-	141,885	-	-	141,885	-	-
Executive Services: Internal Audit	-	34,345	-	-	34,345	-	-	34,345	-	-
Strategic Planning and Community Services: Administration	-	158,805	-	-	158,805	-	-	158,805	-	-
Strategic Planning: Information Systems	-	16,010	-	-	16,010	-	-	16,010	-	-
	1,887,805	5,626,280	-	20,960,180	5,626,190	64,000	1,886,805	5,626,190	3,396,925	-

4.2 MONTHLY PROJECTIONS OF EXPENDITURE AND REVENUE BY VOTE (R) (continued)									
Vote	January 2009			February 2009			March 2009		
	Revenue	Opex	Capex	Revenue	Opex	Capex	Revenue	Opex	Capex
Budget and Treasury Office: Administration	3,575	211,225	-	3,575	211,225	-	170,245	211,225	125,000
Community Services: Public Health	665	248,670	-	665	248,670	-	994,805	248,670	-
Community Services: Refuse Removal	330,615	298,785	-	330,615	298,785	-	330,615	298,785	-
Community Services: Commonage	15,595	62,070	-	15,595	62,070	-	15,595	62,070	-
Community Services: Library	1,630	128,485	-	1,630	128,485	-	1,630	128,485	-
Community Services: Traffic and Licencing	142,965	197,525	-	142,965	197,525	-	142,965	197,525	-
Community Services: Fire Services	415	46,990	-	415	46,990	-	415	46,990	-
Community Services: Museum	-	2,655	-	-	2,655	-	-	2,655	-
Community Services: LED / SPU	-	98,085	-	-	98,085	-	-	98,085	-
Corporate Services: Housing	5,195	69,765	-	5,195	69,765	-	5,195	69,765	-
Corporate Services: Town Hall and Buildings	5,905	78,100	-	5,905	78,100	-	5,905	78,100	-
Corporate Services: Human Resources	-	55,180	-	-	55,180	-	-	55,180	-
Corporate Services: Administration	-	208,435	-	-	208,435	-	250,000	208,435	187,500
Council and Committees: General	508,545	1,470,390	-	508,545	1,470,390	20,000	13,625,615	1,470,390	-
Engineering Services: Administration	-	136,535	-	-	136,535	10,000	-	136,535	-
Engineering Services: Cemetery	6,425	7,565	-	6,425	7,565	1,500	6,425	7,565	-
Engineering Services: Public Works	68,235	810,385	-	68,235	810,385	23,500	68,235	810,385	-
Engineering Services: Parks, Gardens and Sportsfields	435	141,885	-	435	141,885	7,500	435	141,885	-
Engineering Services: Electricity	874,580	931,960	-	741,580	931,960	-	1,175,510	931,960	-
Engineering Services: Project Management Unit	54,025	70,455	-	54,025	70,455	-	4,166,590	70,455	3,084,425
Executive Services: Administration	-	141,885	-	-	141,885	-	-	141,885	-
Executive Services: Internal Audit	-	34,345	-	-	34,345	-	-	34,345	-
Strategic Planning and Community Services: Administration	-	158,805	-	-	158,805	-	-	158,805	-
Strategic Planning: Information Systems	-	16,010	-	-	16,010	-	-	16,010	-
	2,018,805	5,626,190	-	1,885,805	5,626,190	76,500	20,960,180	5,626,190	3,396,925

4.2 MONTHLY PROJECTIONS OF EXPENDITURE AND REVENUE BY VOTE (R) (continued)										
Vote	April 2009			May 2009			June 2009			
	Revenue	Opex	Capex	Revenue	Opex	Capex	Revenue	Opex	Capex	
Budget and Treasury Office: Administration	3,575	211,225	-	3,575	211,225	-	3,575	211,225	125,000	
Community Services: Public Health	665	248,670	-	665	248,670	-	665	248,670	-	
Community Services: Refuse Removal	330,615	298,785	-	330,615	298,785	-	330,615	298,785	-	
Community Services: Commonage	15,595	62,070	-	15,595	62,070	-	15,595	62,070	-	
Community Services: Library	1,630	128,485	-	1,630	128,485	-	1,630	128,485	-	
Community Services: Traffic and Licencing	142,965	197,525	-	142,965	197,525	-	142,965	197,525	-	
Community Services: Fire Services	415	46,990	-	415	46,990	-	415	46,990	-	
Community Services: Museum	-	2,655	-	-	2,655	-	-	2,655	-	
Community Services: LED / SPU	-	98,085	-	-	98,085	-	-	98,085	-	
Corporate Services: Housing	5,195	69,765	-	5,195	69,765	-	5,195	69,765	-	
Corporate Services: Town Hall and Buildings	5,905	78,100	-	5,905	78,100	-	5,905	78,100	-	
Corporate Services: Human Resources	-	55,180	-	-	55,180	-	-	55,180	-	
Corporate Services: Administration	-	208,435	-	-	208,435	-	-	208,435	187,500	
Council and Committees: General	508,545	1,470,390	-	508,545	1,470,390	-	508,545	1,470,390	-	
Engineering Services: Administration	-	136,535	-	-	136,535	-	-	136,535	-	
Engineering Services: Cemetery	6,425	7,565	-	6,425	7,565	-	6,425	7,565	-	
Engineering Services: Public Works	68,235	810,385	-	68,235	810,385	-	68,235	810,385	-	
Engineering Services: Parks, Gardens and Sportsfields	435	141,885	-	435	141,885	-	435	141,885	-	
Engineering Services: Electricity	743,580	931,960	-	877,580	931,960	20,975	744,580	931,960	-	
Engineering Services: Project Management Unit	54,025	70,455	-	54,025	70,455	7,000	54,025	70,455	3,084,425	
Executive Services: Administration	-	141,885	-	-	141,885	10,000	-	141,885	-	
Executive Services: Internal Audit	-	34,345	-	-	34,345	2,000	-	34,345	-	
Strategic Planning and Community Services: Administration	-	158,805	-	-	158,805	2,060	-	158,805	-	
Strategic Planning: Information Systems	-	16,010	-	-	16,010	2,000	-	16,010	-	
	1,887,805	5,626,190	-	2,021,805	5,626,190	44,035	1,888,805	5,626,190	3,396,925	

4.3 DETAILED CAPITAL BUDGET BROKEN DOWN BY WARD OVER 3 YEARS (R)

Cluster	No.	Project Description	Ward	Funder	Allocation			Total
					2008/09	2009/10	2010/11	
Infrastructure	I24	Roads Ngqudela	2	MIG	-	-	2,300,000	2,300,000
Infrastructure	I27	Roads Ngxondorheni	2	MIG	2,183,120	268,065	-	2,451,185
Infrastructure	I17	Roads St Mathews	3	MIG	-	613,100	68,120	681,220
Infrastructure	I18	Access Road Mqukwana to Nothenga	3	MIG	-	2,749,950	-	2,749,950
Infrastructure	I19	Roads Lower Mnyameni	3	MIG	-	-	2,300,000	2,300,000
Infrastructure	I21	Daliwe Highmast Lighting	4	MIG	100,000	-	-	100,000
Infrastructure	I1	Kati Kati Internal Roads Phase 2	5	MIG	322,020	2,576,140	322,020	3,220,180
Infrastructure	I4	Kati Kati Extension Highmast Lights Phase 2	5	MIG	50,000	-	-	50,000
Infrastructure	I6	Transfer Station Solid Waste Cathcart	5	MIG	-	604,065	1,034,610	1,638,675
Infrastructure	I25	Kati Kati Internal Roads Phase 1	5	MIG	170,000	-	-	170,000
Infrastructure	I28	Kubusi Community Lights Phase 1	6	MIG	100,000	-	-	100,000
Infrastructure	I3	Kubusi Community Lights Phase 2	6	MIG	92,000	-	-	92,000
Infrastructure	I11	Roads Amatolaville	6	MIG	-	827,830	91,980	919,810
Infrastructure	I13	Roads Hokwana	8	MIG	1,987,815	496,955	-	2,484,770
Infrastructure	I26	Kayelisha Access Road	8	MIG	161,700	-	-	161,700
Infrastructure	I15	Roads Zanyokwe	10	MIG	-	2,841,910	2,707,220	5,549,130
Infrastructure	I16	Roads Ematolweni to Emacubeni	11	MIG	-	3,517,180	390,800	3,907,980
Infrastructure	I14	Roads Mfula to Tsomo Village	13	MIG	1,971,555	219,060	-	2,190,615
Infrastructure	I23	Roads Rawini	13	MIG	1,561,570	173,510	-	1,735,080
Infrastructure	I20	Cenyulands Stormwater	15	MIG	180,000	-	-	180,000
Infrastructure	I12	Roads Mzamomhle	16	MIG	-	-	230,000	230,000
Infrastructure	I2	Kologha Storm Water	17	MIG	367,160	40,795	-	407,955
Infrastructure	I5	Kologha Street Lights	17	MIG	70,000	-	-	70,000
Infrastructure	I22	Isidenge Highmast Lights	17	MIG	-	-	1,360,000	1,360,000
Infrastructure	I10	Roads Izeleni / Nothenga	18	MIG	80,000	-	-	80,000
Institutional and Finance	IF1	Municipal Office Extension Phase 1 - 3	All Wards	MIG	450,000	-	-	450,000

4.3 DETAILED CAPITAL BUDGET BROKEN DOWN BY WARD OVER 3 YEARS (R) (continued)

Cluster	No.	Project Description	Ward	Funder	Allocation		
					2008/09	2009/10	2010/11
Social	S3	Keiskammahoek Sportsfield Extension	2	MIG	-	-	280 000
Social	S7	Dontsa Creche	3	MIG	350,385	38,930	-
Social	S2	Kubusi Sportsfield Phase 2	6	MIG	-	-	530 000
Social	S9	Cemeteries Frankfort	8	MIG	208,360	486,170	-
Social	S6	Nonkululeko Creche	9	MIG	405,360	45,040	-
Social	S10	Cemetery Ndakana	9	MIG	-	-	-
Social	S5	Caba Sportsfield Fencing	13	MIG	-	-	150,000
Social	S4	Mgwali Sportsfield Fencing	14	MIG	-	-	150,000
Social	S1	Mlungisi Sportsfield Phase 2	16	MIG	255,000	-	-
Social	S8	Isidenge Creche	17	MIG	516,780	57,420	-
Social	S12	Community Hall Upper Izele	17	MIG	754,875	83,880	-
Social	S11	New Cemetery Motel Park	20	MIG	-	-	-
Social	S14	Community Halls Lower Gxulu, Wartburg	1,5	MIG	-	-	455,000
Social	S13	Community Halls Tshoxa, Goshen, Xolobe, lower Ngqolosa, Caba	2,4,12,13	MIG	-	-	425,800
Totals					12,337,700	15,640,000	12,795,550
							40,773,250

Notes:-

- * Projects and budgets are submitted to, approved by and registered with DPLG
- * MTEF 2010/11 project allocations are subject to DPLG approval and prioritisation
- * Monitoring and evaluation of MIG projects is undertaken by provincial and national governments
- * Annual project allocations are dependent on implementation and progress and consequently subject to change
- * Total annual MIG allocations are aligned to municipal financial year allocations reflected in Government Gazette No. 30721 dated 8 February 2008 net of permitted allocations to PMU operating costs

Legend:-

MIG = Municipal Infrastructure Grant

DPLG = Department of Provincial and Local Government

PMU = Project Management Unit